

City of North Battleford

**Consolidated Financial Statements
And Supporting Schedules
For the year ended December 31, 2020**

Management's Report

To the ratepayers and stakeholders of City of North Battleford;

The management of the City of North Battleford (hereafter referred to as the 'City') is responsible for the integrity, objectivity and accuracy of the financial information in the accompanying consolidated financial statements.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standard (PSAS) as established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies is disclosed in Note 1 of the consolidated financial statements.

To meet its responsibility, management used appropriate accounting principles and methods to make reasonable decisions that were consistent in the measurement and recording of transactions in which objective judgment is required. Management is responsible to design and maintain the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements. Management is also responsible that the Annual Report which is separately prepared, is consistent in all respects to the enclosed financial statements.

The Planning Committee (formerly in part the Finance Committee, hereinafter referred to as 'Committee') a sub-committee of the City Council (hereinafter referred to as 'Council'), is composed of the elected officials responsible for carrying out the activities related to the City's audit and overseeing management in the performance of its financial reporting responsibilities. The Committee is responsible for recommending the appointment of the City's external auditors and overseeing the work of the external auditors performing the financial statement attest audits. While it is important to recognize that the external audit is an independent process, the Committee's role is to ensure that all significant audit issues are appropriately addressed and resolved. The Council as a whole reviews and approves the consolidated financial statements and discusses relevant matters with external auditors.

The 2020 consolidated financial statements have been examined by the City's external independent audit firm, Deloitte LLP, as appointed by Council, and their report precedes the consolidated financial statements.

North Battleford, Saskatchewan, Canada
June 14, 2021



Acting Director of Finance



City Manager

Independent Auditor's Report

To His Worship the Mayor and Members of City Council

Opinion

We have audited the consolidated financial statements of the City of North Battleford (the "City"), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net financial debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2020, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
Regina, Saskatchewan
June 14, 2021

Consolidated Statement of Financial Position

as at December 31, 2020

Statement 1

Assets	Statement 1	
Financial Assets	2020	2019
Cash and temporary investments (Note 2)	\$ 3,671,883	\$ 6,425,437
Taxes receivable - municipal (Note 3)	2,894,250	2,514,817
Other accounts receivable (Note 4)	2,454,459	1,706,937
Land for resale (Note 11)	2,348,884	2,374,595
Investments (Note 5)	18,779,868	10,744,307
Long-term service agreements (Note 6)	50,000	160,000
Other	15,643	15,260
Total Financial Assets	30,214,987	23,941,353
Liabilities		
Accounts payable	3,520,956	2,210,736
Accrued liabilities payable	1,003,394	898,706
Utility deposits	164,678	155,107
Deferred revenue (Note 7)	2,346,279	1,919,500
Accrued landfill costs (Note 8)	1,282,490	1,044,213
Long-term debt (Note 9)	33,142,233	36,346,912
Lease and other obligations (Note 10)	320,442	528,011
Total Liabilities	41,780,472	43,103,185
Net Financial Debt	(11,565,485)	(19,161,832)
Non-Financial Assets		
Tangible capital assets (Schedule 5, 6)	174,703,068	174,280,305
Prepayments and deferred charges	14,798	29,000
Stock and supplies	446,995	493,655
Total Non-Financial Assets	175,164,861	174,802,960
Accumulated Surplus (Schedule 7)	\$ 163,599,376	\$ 155,641,128

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Operations and Accumulated Surplus

for the year ended December 31, 2020

Statement 2

Revenues	2020 Budget	2020	2019
Taxes and other unconditional revenue (Schedule 1)	\$ 21,989,456	\$ 23,363,611	\$ 21,677,473
Underground pipe and asphalt levy (Schedule 1)	1,600,000	1,483,078	1,469,383
Fees and charges (Schedule 2 & 3)	12,077,211	11,993,753	13,275,359
Underground pipe replacement fees (Schedule 2 & 3)	1,600,000	1,963,622	1,948,919
Conditional grants (Schedule 2 & 3)	1,717,925	1,699,489	1,356,436
Tangible capital asset sales - gain (loss) (Schedule 2 & 3)	-	14,812	82,150
Land sales - gain (Schedule 2 & 3)	3,000	246,817	153,841
Investment income and commissions (Schedule 2 & 3)	390,909	548,379	505,615
Other revenues (Schedule 2 & 3)	1,368,969	1,457,512	1,351,057
Total Revenues	40,747,470	42,771,073	41,820,233
Expenses			
General government services (Schedule 4)	4,497,873	4,672,562	4,386,910
Policing services (Schedule 4)	5,200,063	5,253,761	4,671,740
Fire and protective services (Schedule 4)	2,996,040	3,222,447	3,410,534
Operations services (Schedule 4)	4,388,554	6,220,650	6,122,406
Waste management services (Schedule 4)	1,533,655	1,853,409	1,513,993
Planning and development services (Schedule 4)	2,170,861	1,737,415	1,893,593
Parks & Recreation services (Schedule 4)	6,836,293	7,645,688	9,443,691
Water services (Schedule 4)	3,315,874	3,940,633	4,023,294
Sanitary sewer services (Schedule 4)	2,425,409	3,571,213	3,643,515
Total Expenses	33,364,622	38,117,778	39,109,676
Surplus of Revenues over Expenses	7,382,848	4,653,295	2,710,557
Other Capital Contributions			
Provincial/Federal Capital Grants and Contributions	848,000	3,302,553	1,740,264
Community Capital Pledges/Contributions	-	2,400	2,400
Surplus/(Deficit) of Revenues over Expenses	\$ 8,230,848	7,958,248	4,453,221
Accumulated Surplus, Beginning of Year		155,641,128	151,187,907
Accumulated Surplus, End of Year (Schedule 7)		\$ 163,599,376	\$ 155,641,128

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Debt

for the year ended December 31, 2020

Statement 3

	2020 Budget	2020	2019
Surplus	\$ 8,230,848	\$ 7,958,248	\$ 4,453,221
Acquisition of tangible capital assets	(8,125,467)	(7,779,182)	(5,502,157)
Amortization of tangible capital assets	-	7,356,202	7,033,620
Proceeds on disposal of tangible capital assets	217	15,029	921,131
Gain on disposal of tangible capital assets	-	(14,812)	(82,150)
Surplus (Deficit) of Capital Expenditures over Expenses	(8,125,250)	(422,763)	2,370,444
Use of supplies inventories	-	46,660	43,149
Use of prepaid expense	-	14,202	17,064
Surplus (Deficit) of Expenses of Other Non-Financial over	-	60,862	60,213
Increase (Decrease) in Net Financial Assets	105,598	7,596,347	6,883,878
Net Financial (Debt) Assets - Beginning of Year		(19,161,832)	(26,045,710)
Net Financial (Debt) Assets - End of Year		\$ (11,565,485)	\$ (19,161,832)

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

for the year ended December 31, 2020

Statement 4

Cash Provided by (used for) the following activities:

Operating:

	2020	2019
Annual surplus (deficit)	\$ 7,958,248	\$ 4,453,221
Amortization of tangible capital assets	7,356,202	7,033,620
(Gain) loss on disposal of tangible capital assets	(14,812)	(82,150)
	15,299,637	11,404,691

Change in non-cash assets and liabilities related to operations:

Taxes receivable - municipal	(379,433)	(946,176)
Other accounts receivable	(747,522)	1,339,394
Land for resale	25,711	(583,840)
Other financial assets	(383)	67,365
Prepayments and deferred charges	14,202	17,064
Stock and supplies	46,660	43,149
Accounts payable	1,310,220	(1,395,899)
Accrued liabilities payable	104,688	73,896
Utility deposits	9,571	8,646
Deferred revenue	426,779	(169,549)
Accrued landfill costs	238,277	22,544

Cash provided by operating transactions

16,348,407 **9,881,285**

Capital:

Acquisition of tangible capital assets (excl. UPAR)	(4,597,066)	(3,032,215)
Underground pipe and asphalt replacement assets	(3,182,116)	(2,469,942)
Proceeds from the disposal of tangible capital assets	15,029	921,131

Cash applied to capital transactions

(7,764,153) **(4,581,026)**

Investing:

Acquisition of investments	(8,035,561)	1,570,143
Long-term service agreements	110,000	443,442

Cash (applied to) provided by investing transactions

(7,925,561) **2,013,585**

Financing:

Long-term debt repaid	(3,204,679)	(3,302,998)
Lease and other obligations repaid	(207,569)	(204,391)
Lease and other obligations issued	-	-

Cash applied to financing transactions

(3,412,248) **(3,507,389)**

Net (decrease) increase in cash during the year

(2,753,554) **3,806,455**

Cash - Beginning of Year

6,425,437 **2,618,982**

Cash - End of Year

\$ 3,671,883 **\$ 6,425,437**

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

The City of North Battleford (hereafter referred to as the 'City') is the largest city in Saskatchewan's North West and has been a service centre and transportation hub for more than 100 years. North Battleford was incorporated as a village in 1906, a town in 1907 and a city in 1913. The City operates under the provisions of *The Cities Act* of The Statutes of Saskatchewan, 2002 as amended by the Statutes of Saskatchewan, 2003.

1. Summary of Significant Accounting Policies

The consolidated financial statements of the City are prepared by management in accordance with Canadian Public Sector Accounting Standards as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

b) Principles of consolidation

The consolidated financial statements include divisions of City business, facilities and operating entities of the City. The statements reflect the assets, liabilities, revenues and expenses of the general government operating fund, water utility fund, sanitary sewer utility fund, and reserves of the City.

Consolidated entities:

The City of North Battleford
The Battlefords Transit System
Dekker Centre for the Performing Arts Inc.
North Battleford Business Improvement District Corp

Arenas/Facilities:

Battlefords Co-Op Aquatic Centre
Cameron McIntosh Airfield
Civic Centre
Dekker Centre for Performing Arts Building
Don Ross Arena
Nations West Field House
Northland Power Curling Centre

Community Centres/Galleries:

Allen Sapp Gallery
Chapel Gallery
Don Ross Complex

All inter-fund assets and liabilities and sources of financing and expenses have been eliminated in these consolidated financial statements.

c) Collection of funds for other authorities

The education property tax (EPT) funds under the governance of the Ministry of Education for the respective school divisions, Light of Christ Roman Catholic Separate School Division (RCSSD) No. 16 and Living Sky School Division No. 202, have been collected and remitted by the City in accordance with relevant legislation. The amounts outstanding at December 31, 2020 are disclosed in Note 3.

d) Land sales

Land sales are recognized in the financial statements as revenues in the period in which the contract is signed and the ability to collect is reasonably assured. The value of land for resale is recognized at the lower of cost and net realizable value.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

1. Summary of Significant Accounting Policies - continued

e) Measurement uncertainty

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Some of the more significant estimates are allowances for uncollectible taxes and receivables, salary provisions, employee benefit obligations, useful lives of tangible capital assets, liabilities for contaminated sites and landfill closure and post closure costs. Actual results could differ from those estimates.

The measurement of materials and supplies are based on estimates of volume and quality. The opening asset costs of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in operations in the periods in which they become known.

The global pandemic declared by the World Health Organization on March 11, 2020 due to the outbreak of COVID-19 has cast uncertainty on the estimates, assumptions, and critical judgements exercised by management. Although the development of successful vaccine candidates towards the end of 2020 signals a turning point in pandemic, ongoing delays in the deployment of these vaccine and continuing public health restrictions indicate that the pandemic will continue to negatively impact the Canadian economy for the foreseeable future.

f) Property tax revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established by Administration and approved annually by Council following the guidance of the Government of Saskatchewan. Taxation revenues are recorded at the time tax billings are issued. Assessments are subject to appeal.

g) Government transfer of funds

Government transfers are transfers of assets from senior levels of government, Federal or Provincial government, that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers are recognized as revenue in the fiscal year in which events giving rise to the transfer occurred, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be made.

Unearned federal or provincial government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an account receivable.

h) Deferred revenue

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

i) Local improvement charges

Local improvement projects financed by frontage levies recognize any prepayment charges as revenue in the period in which the related expenditures occurred. A receivable is recorded for the principal portion of unpaid frontage which are to be financed through frontage levies.

j) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

1. Summary of Significant Accounting Policies - continued

k) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the City because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the City unless they are sold.

l) Reserves

Reserves and reserve funds are comprised of funds set aside for specific purposes by Council and funds set aside for specific purposes by legislation, regulation or agreement. For financial reporting purposes, reserve funds set aside are reported as part of the accumulated surplus on the Consolidated Statement of Financial Position. See the appropriated reserves described on Schedule 7 for the funds that Council designated.

m) Investments

Investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. Investment income is reported as revenue in the period earned.

n) Inventories

Inventories of materials and supplies expected to be used by the City are valued at the lower of cost or replacement value. Inventories of land for sale, materials and supplies held for use are valued at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business.

o) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost in compliance with the City's Tangible Capital Policy, 2011. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets are disclosed on Schedule 5. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The City's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 to 50 Yrs
Buildings	20 to 45 Yrs
Building Improvement	10 to 25 Yrs
Vehicles	10 Yrs
Machinery and Equipment	5 to 25 Yrs
Infrastructure Assets	
Water & Sewer	10 to 60 Yrs
Road Network Assets	20 to 50 Yrs
Other	15 to 60 Yrs

Government contributions

Government contributions for the acquisition of capital assets are reported as revenue and do not reduce the cost of the related asset.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

1. Summary of Significant Accounting Policies - continued

o) Tangible capital assets - continued

Works of Art

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property has not been made.

Capitalization of Interest

The City capitalizes interest incurred while a tangible capital asset is under construction.

p) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

q) Accounts receivable

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

r) Landfill liability

The municipality maintains a waste disposal site. The annual provision is reported as an expense and the accumulated provision is reported on the Consolidated Statement of Financial Position. Recommended disclosure is provided in Note 8.

s) Basis of segmentation by division

The City has adopted the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. City services have been segmented by grouping activities that have similar service objectives (by division). Revenues that are directly related to the costs of the division have been attributed to each segment. Interest is allocated to divisions based on the purpose of specific borrowings.

The segments (divisions) are as follows:

General Government Services: provides for the administration of the City.

Police Services: is comprised of expenses for police.

Fire & Protective Services: comprised of expenses for fire protection, bylaw enforcement and safety initiatives.

Operations & Maintenance Services: responsible for the delivery of public works services related to the development and maintenance of roadway systems, street lighting, airport maintenance and storm collection.

Waste Management Services: provides for solid waste collection and disposal.

Planning and Development Services: provides for neighbourhood development and sustainability.

Parks & Recreation Services: provides for community services through the provision of recreation, city parks, cemeteries and leisure services.

Water Services: provides for delivery of clean potable water.

Sanitary Water Services: provides for collecting and treating of wastewater and collection and disposal of solid waste.

t) Employee benefit plans

Contributions to the City's defined benefit plans are expenses when contributions are made. Under the defined benefit plan, the City's obligations are limited to their contributions.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

1. Summary of Significant Accounting Policies - continued

u) Future accounting standards

The following new accounting standards were issued by the Public Sector Accounting Board (PSAB). The City continues to assess the

Effective for fiscal years beginning on or after April 1, 2021:

PS 1201 - Financial Statement Presentation establishes general reporting principles and standards for the disclosure of information in government financial statements.

PS 2601 - Foreign Currency Translation establishes standards on how to account for and report transactions that are denominated in a foreign currency in government financial statements.

PS 3041 - Portfolio investments establishes standards on how to account for and report portfolio investments in government financial statements.

PS 3280 - Asset Retirement Obligations establishes standards on how to account for and report a liability for asset retirement obligations.

PS 3450 - Financial Instruments establishes standards on how to account for and report all types of financial instruments including derivatives.

Effective for fiscal years beginning on or after April 1, 2022:

PS 3400 - Revenue provides guidance on the recognition of revenue that distinguishes between revenue that arises from transactions that include performance obligations and from transactions that do not have performance obligations.

2. Cash and Temporary Investments

Cash and temporary investments include any balances with banks and Credit Unions.

	2020	2019
Cash	\$ 3,604,837	\$ 6,391,272
Temporary Investments	67,046	34,165
Total Cash and Temporary Investments	\$ 3,671,883	\$ 6,425,437

3. Taxes Receivable

Annually, the City bills and collects property tax revenues for municipal purposes as well as provincial EPT on behalf of the Minister of Education representing the Province of Saskatchewan for education purposes. The authority to levy and collect property taxes is established under *The Cities Act, 2002, Tax Enforcement Act, The Education Act*, and other legislation.

The amount of the total annual property tax levy is determined each year through Council's approval of the annual operating and capital budgets. Municipal tax rates are set annually by Council for each class or type of property, in accordance with legislation and Council-approved bylaws and policies, in order to raise the revenues required to meet operating budget requirements. Education tax rates are established by the Province each year in order to fund the cost of education on a Province-wide basis.

The property assessments, on which property taxes are based, are established by Saskatchewan Assessment Management Agency (SAMA) policies, standards and procedures; audit assessments, and review of City assessment rolls; and property valuation services. SAMA is an agency that was established in 1987 by the Saskatchewan Local Government Finance Commission. The current value assessment of a property represents an estimated market value of a property as of a fixed date. Assessed values for all properties within the municipality are provided to the City in the returned assessment roll once every four years per the Province.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

3. Taxes Receivable - continued

The amount of property tax levied on an individual property is the product of the taxable assessed value (assessed by CD Consulting) and the tax rate for the class (approved by Council), together with any adjustments that reflect Council approved mitigation or other tax policy measures, and/or rebate programs.

Property taxes are billed by the City once per year, following Council's approval of the capital and operating budgets for the year, the total property tax levy, and the property tax policy and mill rate bylaws needed to fund the City's operations.

		2020	2019
Municipal	Current	\$ 180,382	\$ 345,523
	Arrears	2,987,833	2,374,739
		3,168,215	2,720,262
	Less Allowance for Uncollectible	(273,965)	(205,445)
Total Taxes Receivable		\$ 2,894,250	\$ 2,514,817
School		1,977,863	1,733,149
Deduct taxes receivable to be collected on behalf of other organizations		(1,977,863)	(1,733,149)
Total Taxes Receivable		\$ 2,894,250	\$ 2,514,817

4. Other Accounts Receivable

Other accounts receivable includes revenue associated with receivables for Goods and Services Tax (GST) receivable from the Federal government, grants and grants-in-lieu from the Provincial government and others, water and sanitary sewer, general operations, and local improvements.

		2020	2019
Federal government		\$ 273,869	\$ 158,306
Provincial government and other accruals		1,018,177	807,432
Utility		330,967	217,507
Trade		919,670	580,852
Employee loans		-	1,703
Local improvements		98,156	128,004
Consolidated entities		60,046	17,924
Total Other Accounts Receivable		\$ 2,700,885	\$ 1,911,728
Less Allowance for Uncollectibles			
Utility		(4,000)	(4,000)
Other Accounts Receivable		(242,426)	(200,792)
		(246,426)	(204,792)
Net Other Accounts Receivable		\$ 2,454,459	\$ 1,706,937

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

5. Investments

Long-term investments consist of Provincial Government bonds, Canadian Government Bonds, Bank Notes and other securities. Long-term investments will mature between 2022 and 2048, with effective interest rates of 1.9% to 5.85%.

The carrying value of long-term investments at December 31, 2020 was \$18,779,868 (2019 - \$10,744,307) and market value was \$19,713,229 (2019 - 11,002,311).

Of the funds above, the City has set aside funds to finance future expenditures based upon appropriated reserves (Schedule 7) as determined by Council via the yearly budget approval process. These appropriated reserves are internally restricted and based on working capital calculation are 100% funded as of December, 31, 2020 and 2019.

6. Long-Term Service Agreements

The 2020 consolidated financial statements provide disclosure for the CUplex community pledged revenue recorded on the Statement of Operations. The revenue recorded for community pledges is in the line Community Services- Community Capital Pledges/Contributions.

The consolidated financial statements recorded the following as a long-term receivable:

	2020	2019
Credit Union CUplex - private funding agreements	\$ 50,000	\$ 160,000
Less Allowance for Uncollectibles	-	-
Total Long-Term Service Agreements	\$ 50,000	\$ 160,000

7. Deferred Revenue - Fees and charges

Certain user charges and fees are received pursuant to legislation, regulation or agreement and are collected for the conduct of certain programs or completion of specific work or services that have yet to be performed. These amounts were recorded as deferred revenue and recognized in the year that the related expenses are incurred or services are performed, as this is the time the eligibility criteria have been met and the revenue is earned. User charges relate to solid waste collection and utility charges for water and wastewater, licensing fees, fees for use of various programs and other fees imposed based on specific activities. Revenue is recognized in the period when the related expenses are incurred or services performed.

	2020	2019
River Valley Trust Funds	\$ 387,894	\$ 367,242
Property Tax Prepayments	786,008	964,813
Sask Lotteries Community Grant Funds	84,222	37,626
Land Purchase Options	14,000	3,000
Emergency Measures Trust Funds	26,426	26,426
Federal Funding (MEEP)	289,310	-
Naming Rights	150,000	-
Other Deferred Revenue	433,012	420,914
Consolidated Entities	175,407	99,479
Total Deferred Revenue	\$ 2,346,279	\$ 1,919,500

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

8. Accrued Landfill Liability

The Saskatchewan Ministry of Environment requires closure and post closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage management plans. Post-closure care requirement includes cap maintenance, groundwater monitoring, inspections and annual reports. At December 31, 2020, the accrued liability is \$1,282,490 (2019 - \$1,044,213) and is based on cumulative capacity as well as the landfill rate of \$4.00 per tonne. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods, could be significant.

	2020	2019
Estimated closure and post-closure costs over 30 years after capacity is reached	\$ 3,500,000	\$ 3,500,000
Estimated year capacity will be reached	2057	2057
Discount rate	4%	4%
Capacity (m3):	638,680	612,706
Remaining	1,104,320	1,130,294
Total	1,743,000	1,743,000
Percent utilized	36.64%	35.15%
Landfill liability	1,282,490	1,044,213

9. Long-Term Debt

Pursuant to individual loan bylaws, the City can incur bank indebtedness. The Council has passed a bylaw for each loan that creates debt not payable within the current year for projects that Council deems necessary, pursuant to Section 134 of *The Cities Act*. The City's authorized debt limit of \$55 Million was approved in 2019 by the Saskatchewan Municipal Board (SMB) pursuant to the provisions of *The Cities Act*.

The City has maintained a total indebtedness less than the established debt limit.

	2020	2019
Bank indebtedness		
Authorized debt limit	\$ 55,000,000	\$ 55,000,000
Long Term Debt at December 31	33,142,233	36,346,912
Interest rates	2.70 - 5.70%	2.37 - 5.35%
Interest costs for year (Net cash paid for interest on debt - Schedule 2)	\$ 1,383,542	\$ 1,544,180

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

9. Long-Term Debt - continued

Long-term debt reported on the consolidated statement of financial position is comprised of the following:

	2020	2019
Transportation Services - Kinsmen Park Storm Sewer		
Long-term loan payable to Canada Mortgage & Housing Corporation at a rate of interest of 3.98% maturing August 1, 2024.	\$ 823,342	\$ 1,009,866
Recreation Cultural & Park - Credit Union Cuplex		
Bank of Montreal's swap loan agreement at a rate of interest of 2.465% maturing June 1, 2032.	\$ 10,274,007	12,049,832
Water Services - Water Treatment Plant		
Long-term loan payable to Canada Mortgage & Housing Corporation at a rate of interest of 3.83% maturing July 1, 2025.	\$ 993,884	1,171,214
Sanitary Sewer Services - Sewage Treatment Plant		
Royal Bank's swap loan agreement at a rate of interest of 5.35% maturing October 1, 2030.	\$ 8,193,000	8,822,000
Land Development on 114th Street		
Royal Bank's swap loan agreement at a rate of interest of 3.24% maturing September 2, 2039.	\$ 3,940,000	4,078,000
Land development, Leisure facility betterment, Water utility and upgrades, Road transportation improvement, Waste management facility equipment land acquisition		
Royal Bank's swap loan agreement at a rate of interest of 2.7% maturing November 19, 2040.	\$ 4,719,000	4,883,000
Leisure facility betterments and road transportation improvements		
Royal Bank's swap loan agreement at a rate of interest of 2.37% maturing November 21, 2041.	\$ 1,326,000	1,371,000
Capital projects - 2017		
Royal Bank's swap loan agreement at a rate of interest of 3.01% maturing October 4, 2043.	\$ 2,873,000	2,962,000
	\$ 33,142,233	\$ 36,346,912

Principal repayments and interest

Anticipated annual principal repayment over the next five years and thereafter are as follows:

Year	Principal	Interest	Total
2021	\$ 3,269,894	\$ 1,288,385	\$ 4,558,280
2022	2,752,332	1,162,068	3,914,400
2023	2,402,014	1,064,265	3,466,279
2024	2,476,962	967,237	3,444,199
2025	2,324,818	857,970	3,182,788
2026 to Maturity	19,916,213	4,345,028	24,261,241
Total Long-Term Debt	\$ 33,142,233	\$ 9,684,954	\$ 42,827,187

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

10. Lease and Other Obligations

Future minimum lease payments under the capital leases and land purchase agreements obligations are as follows:

Year	2020	2019
2020	\$ -	\$ 220,252
2021	120,253	120,252
2022	81,252	81,252
2023	138,280	138,280
Total future minimum lease payments	339,785	560,036
Amounts representing Interest at a weighted average rate of 4.8%	19,343	32,025
Capital Lease Liability	\$ 320,442	\$ 528,011

11. Land for Resale

Land for resale, is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and utility service connections. The land is considered available for sale when all the land preparation is completed.

Tax title property is property acquired through the tax enforcement process and temporarily held is recorded at the lessor of the carrying amount (cost equal to the outstanding taxes including any applicable penalties up to the date of acquisition plus any costs necessary to maintain after acquisition) and the net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.

	2020	2019
Tax Title Property	\$ 804,933	\$ 807,860
Allowance for market value adjustment	(82,268)	(82,268)
Net Tax Title Property	722,665	725,592
Other Land	1,626,219	1,649,003
Allowance for market value adjustment	-	-
Net Other Land	1,626,219	1,649,003
Total Land for Resale	\$ 2,348,884	\$ 2,374,595

12. Credit Facility Agreement

The City has an operating line of credit with Innovation Credit Union in the amount of \$4,000,000. Interest on the line of credit is at 3.15%. The balance at December 31, 2020 was zero (2019 - zero). The line of credit is secured by a Line of Credit Agreement and a General Security Agreement with an assignment of taxes and grants.

13. Budget Information

Budget figures are reported for information purposes only and are not included in the scope of the external audit. The City has not included amortization expense as part of the annual operating budget. The budget was approved by Council on January 13, 2020.

Notes to Consolidated Financial Statements

for the year ended December 31, 2020

14. Operating Lease Agreements

The City has lease agreements with external organizations to manage and operate City facilities.

The City signed an agreement with the Twin Rivers Curling Club, which is a non-profit corporation for the management and operations of the curling rink, restaurant and lounge. The term of the agreement took effect as of September 15, 2012.

The City signed a lease agreement with the Dekker Centre for the Performing Arts Inc. board, which is a non-profit corporation, for the management and operating of the performing arts centre whereby the City is required to provide an annual operating grant. The agreement took effect as of October 1, 2012.

The City also maintained a lease agreement for the use of the public golf course land with the North Battleford Golf and Country Club board, which is a non-profit organization. As part of the agreement, the City provided an annual grant in the amount of \$75,000 (2019 - \$75,000).

15. Pension Plan

The City is an employer member of Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The City pension expense in 2020 was \$907,840 (2019 - \$962,892). The benefits accrued to the City employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

16. Liability for contaminated sites

The City carried out an inventory of land owned by the City that was no longer in productive use and determined that there is one site owned by the City which is contaminated beyond the existing environmental standards as of the date of this financial statement. Detail as follows:

1001 - 103rd Street (Plan B 1929). In 2001 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed that up to 1000 cubic metres of Petroleum Hydrocarbon (PHC) impacted soil is present on the site. The City has an estimate of \$100,000 to carry out remediation however this estimate was supplied in 2001 and has since not been updated.

1051 - 101st Street. In 2006 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed the PHC impacted soil is not expected to exceed 3,000 cubic meters on the site. The City will monitor the contaminated site twice a year in 2019 to determine future outcome of the contamination. The City has an estimate of \$20,000 per year for monitoring fees.

17. Comparative Figures

Prior year comparative figures have been restated to conform to current year's presentation.

FINANCIAL STATEMENTS

City of North Battleford Supporting Schedules

December 31, 2020

(UNAUDITED)

Schedule of Taxes and Other Unconditional Revenue

for the year ended December 31, 2020

Schedule 1

	2020 Budget	2020	2019
Taxes			
General municipal tax levy	\$ 15,346,904	\$ 15,605,533	\$ 15,307,764
Abatements and adjustments	(150,000)	-	(330,480)
Discount on current year taxes	-	-	-
Net municipal taxes	15,196,904	15,605,533	14,977,285
Penalties on tax arrears	274,000	641,382	603,224
Trailer park levies	54,000	44,662	45,299
Total Taxes	15,524,904	16,291,577	15,625,807
Unconditional Grants			
Municipal operating grants	2,885,524	3,740,778	2,608,884
Total Unconditional Grants	2,885,524	3,740,778	2,608,884
Grants in lieu of Taxes			
Sask Energy grant in lieu	328,274	290,623	375,745
Sask Property Management Corp.	478,469	184,487	460,829
Sask Tel grant in lieu	78,800	84,620	88,786
Provincial other grant in lieu	62,526	63,638	62,068
North Battleford Housing Authority	680,959	720,772	715,354
Total Grants in Lieu of Taxes	1,629,028	1,344,140	1,702,782
Surcharges			
Sask Power surcharge fees	1,950,000	1,987,116	1,740,000
Sask Energy surcharge fees	-	-	-
Total Surcharges	1,950,000	1,987,116	1,740,000
Underground Pipe and Asphalt Levy	1,600,000	1,483,078	1,469,383
Total Taxes and Other Unconditional Revenue	\$ 23,589,456	\$ 24,846,689	\$ 23,146,856

Consolidated Schedule of Segment Disclosure by Division

for the year ended December 31, 2020

Schedule 2

	General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	Planning & Development Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total
Revenues (Schedule 4)										
Fees and charges	170,544	115,202	496,102	121,520	1,308,749	821,943	1,410,594	3,766,198	3,782,901	11,993,753
Underground Pipe Replacement Fees	-	-	-	-	-	-	-	1,963,622	-	1,963,622
Tangible capital asset sales - gain	14,812	-	-	-	-	-	-	-	-	14,812
Land sales - gain	-	-	-	-	-	246,817	-	-	-	246,817
Investment income and commissions	530,516	-	-	-	-	138	-	17,725	-	548,379
Grants - conditional	227,536	819,739	-	101,299	134,497	191,678	224,740	-	-	1,699,489
- Capital	-	-	-	3,035,039	-	-	-	-	267,514	3,302,553
- Community capital pledges/contributions	-	-	-	-	-	-	2,400	-	-	2,400
Other revenues	-	375,328	11,918	12,568	1,057,698	-	-	-	-	1,457,512
Total Revenues	943,408	1,310,269	508,020	3,270,426	2,500,944	1,260,576	1,637,734	5,747,545	4,050,415	21,229,337
Expenses (Schedule 4)										
Wages and benefits	2,291,778	483,980	2,513,847	1,267,601	517,097	693,014	2,890,884	1,403,216	981,549	13,042,966
Professional/contractual services	1,040,363	4,472,773	190,012	759,392	783,271	305,988	778,532	671,595	224,407	9,226,333
Subscription/memberships	65,935	-	44,491	13,972	6,956	9,189	3,460	11,477	3,459	158,939
Utilities	164,054	77,451	52,870	533,904	6,698	-	934,166	355,435	324,032	2,448,610
Maintenance, materials and supplies	127,609	115,346	235,690	797,742	126,688	63,991	413,161	606,056	234,012	2,720,295
Travel	6,623	-	2,083	4,314	857	3,670	1,630	1,135	279	20,591
Amortization	75,888	101,643	182,979	2,747,659	158,911	215,586	1,856,438	826,672	1,190,426	7,356,202
Interest	-	2,568	-	76,821	14,654	196,570	414,988	64,892	613,049	1,383,542
Allowance for uncollectibles	182,823	-	-	-	-	-	-	-	-	182,823
Insurance	421,133	-	-	315	-	-	-	-	-	421,448
Medical	645	-	475	-	-	-	-	-	-	1,120
Grants and contributions	198,400	-	-	-	-	249,407	344,024	-	-	791,831
Other	97,311	-	-	18,930	238,277	-	8,405	155	-	363,078
Total Expenses	4,672,562	5,253,761	3,222,447	6,220,650	1,853,409	1,737,415	7,645,688	3,940,633	3,571,213	38,117,778
Surplus (Deficit) by Division	(3,729,154)	(3,943,492)	(2,714,427)	(2,950,224)	647,535	(476,839)	(6,007,954)	1,806,912	479,202	(16,888,441)

Taxation and other unconditional revenue (Schedule 1)

24,846,689

Net Surplus (Deficit)

7,958,248

Consolidated Schedule of Segment Disclosure by Division

for the year ended December 31, 2019

Schedule 3

	General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	Planning & Development Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total
Revenues (Schedule 4)										
Fees and charges	249,986	116,724	548,735	216,225	1,041,666	714,250	2,802,032	3,865,560	3,720,181	13,275,359
Underground Pipe Replacement Fees	-	-	-	-	-	-	-	1,948,919	-	1,948,919
Tangible capital asset sales - gain	82,150	-	-	-	-	-	-	-	-	82,150
Land sales - gain	-	-	-	-	-	153,841	-	-	-	153,841
Investment income and commissions	462,671	-	-	-	-	17,721	-	25,223	-	505,615
Grants - conditional	7,420	920,874	-	72,102	132,808	135,880	87,352	-	-	1,356,436
- Capital	-	-	-	1,740,264	-	-	-	-	-	1,740,264
- Community capital pledges/contributions	-	-	-	-	-	-	2,400	-	-	2,400
Other revenues	-	335,124	10,946	74	1,004,913	-	-	-	-	1,351,057
Total Revenues	802,227	1,372,722	559,681	2,028,665	2,179,387	1,021,692	2,891,784	5,839,702	3,720,181	20,416,041
Expenses (Schedule 4)										
Wages and benefits	2,154,157	668,204	2,759,538	1,258,499	502,308	889,552	3,984,581	1,344,420	904,785	14,466,044
Professional/contractual services	1,033,315	3,711,103	182,713	574,168	721,346	318,582	887,178	998,990	336,152	8,763,547
Subscription/memberships	37,847	-	39,769	21,046	5,361	10,664	7,256	18,457	8,667	149,067
Utilities	160,888	84,240	50,272	513,364	9,009	-	1,092,330	368,353	299,160	2,577,616
Maintenance, materials and supplies	168,873	100,812	196,850	776,036	113,468	257,978	720,083	436,594	299,296	3,069,990
Travel	20,292	-	2,135	6,192	748	3,846	29,939	4,050	989	68,191
Amortization	57,623	101,643	178,768	2,737,102	123,674	-	1,874,895	795,140	1,160,736	7,029,581
Interest	-	5,738	-	92,014	15,534	231,213	482,643	83,308	633,730	1,544,180
Allowance for uncollectibles	194,659	-	-	-	-	-	-	(26,165)	-	168,494
Insurance	384,558	-	-	123,512	-	-	-	-	-	508,070
Medical	1,884	-	489	-	-	-	-	-	-	2,373
Grants and contributions	167,557	-	-	-	-	181,758	356,088	-	-	705,403
Other	5,257	-	-	20,473	22,545	-	8,698	147	-	57,120
Total Expenses	4,386,910	4,671,740	3,410,534	6,122,406	1,513,993	1,893,593	9,443,691	4,023,294	3,643,515	39,109,676
Surplus (Deficit) by Division	(3,584,683)	(3,299,018)	(2,850,853)	(4,093,741)	665,394	(871,901)	(6,551,907)	1,816,408	76,666	(18,693,635)
Taxation and other unconditional revenue (Schedule 1)										23,146,856
Net Surplus (Deficit)										4,453,221

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
General Government Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sales of supplies	249,700	138,387	217,107
- Taxation services	27,000	14,382	10,867
- Expense recoveries	-	17,775	22,012
Total Fees and Charges	276,700	170,544	249,986
- Tangible capital asset sales - gain (loss)	-	14,812	82,150
- Investment & interest	367,500	530,516	462,671
Total Other Segmented Revenue	644,200	715,872	794,807
Conditional Grants and Donations			
- Grants	5,500	227,536	7,420
Total Operating Revenue	649,700	943,408	802,227
Operating Expenses			
Council remuneration and travel	283,381	264,139	266,231
Wages and benefits	2,160,381	2,027,639	1,887,926
Professional/contractual services	1,051,533	1,040,363	1,033,315
Subscription/memberships	91,620	65,935	37,847
Utilities	142,600	164,054	160,888
Maintenance, materials and supplies	149,154	127,609	168,873
Travel	35,554	6,623	20,292
Amortization	-	75,888	57,623
Allowance for uncollectibles	-	182,823	194,659
Insurance	409,000	421,133	384,558
Medical	2,500	645	1,884
Grants and contributions	168,000	198,400	167,557
Other	4,150	97,311	5,257
Total Government Services Expenses	4,497,873	4,672,562	4,386,910
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total General Government Services Surplus (Deficit)	(3,848,173)	(3,729,154)	(3,584,683)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Policing Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Policing fees/fines	85,000	115,202	116,724
Total Fees and Charges	85,000	115,202	116,724
- Total police services other revenue	329,240	375,328	335,124
Total Other Segmented Revenue	414,240	490,530	451,848
Conditional Grants			
- Grants	884,353	819,739	920,874
Total Operating	1,298,593	1,310,269	1,372,722
Operating Expenses			
Wages and benefits	649,089	483,980	668,204
Professional/contractual services	4,341,585	4,472,773	3,711,103
Subscription/memberships	-	-	-
Utilities	89,700	77,451	84,240
Maintenance, materials and supplies	112,000	115,346	100,812
Amortization	-	101,643	101,643
Interest	7,689	2,568	5,738
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Policing Services Expense	5,200,063	5,253,761	4,671,740
Total Policing Services Surplus (Deficit)	(3,901,470)	(3,943,492)	(3,299,018)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Fire and Protective Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Total fire services fees/fines	47,244	75,053	101,579
- Total Provincial Fines	150,000	164,909	203,972
- Total special constables fees/fines	213,600	256,140	243,184
Total Fees and Charges	410,844	496,102	548,735
- Total fire services other revenue	2,100	10,368	10,946
- Total special constables other revenue	-	1,550	-
Total Other Segmented Revenue	412,944	508,020	559,681
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	412,944	508,020	559,681
Operating Expenses			
Special Constables			
Wages and benefits	532,927	480,041	554,879
Professional/contractual services	-	-	-
Subscription/memberships	3,000	590	490
Utilities	3,500	4,986	3,978
Maintenance, materials and supplies	68,597	68,799	64,444
Travel	1,900	689	250
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Special Constables Expenses	609,924	555,105	624,041
Fire Services			
Wages and benefits	1,943,536	2,033,806	2,204,659
Professional/contractual services	22,250	36,441	44,487
Subscription/memberships	51,000	38,631	34,279
Utilities	45,600	37,796	38,186
Maintenance, materials and supplies	139,800	162,854	131,258
Travel	8,000	1,215	1,568
Amortization	-	182,979	178,768
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	1,000	475	489
Grants and contributions	-	-	-
Other	-	-	-
Total Fire Services Expenses	2,211,186	2,494,197	2,633,694

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Emergency Preparedness			
Wages and benefits	-	-	-
Professional/contractual services	6,050	3,571	2,279
Subscription/memberships	5,000	5,270	5,000
Utilities	-	-	-
Maintenance, materials and supplies	550	117	201
Travel	1,550	179	317
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Emergency Preparedness Expenses	13,150	9,137	7,797
Animal, Humane Society Expenses			
Wages and benefits	-	-	-
Professional/contractual services	150,000	150,000	135,947
Subscription/memberships	-	-	-
Utilities	10,280	10,088	8,108
Maintenance, materials and supplies	1,500	3,920	947
Travel	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Animal, Humane Society Expenses	161,780	164,008	145,002
Total Fire and Protective Services Expenses	2,996,040	3,222,447	3,410,534
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Fire & Protective Services Surplus (Deficit)	(2,583,096)	(2,714,427)	(2,850,853)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Operation Services			
Operation Revenue			
Other Segmented Revenue			
Fees and Charges			
- Aviation revenue	182,000	121,520	216,225
Total Fees and Charges	182,000	121,520	216,225
- Expense recoveries	4,000	12,568	74
Total Other Segmented Revenue	186,000	134,088	216,299
Conditional Grants			
- Grants	404,200	101,299	72,102
Total Operating Revenue	590,200	235,387	288,401
Operating Expenses			
Public Works & Fleet			
Wages and benefits	1,627,363	1,267,601	1,258,499
Professional/contractual services	1,169,195	759,392	574,168
Subscription/memberships	17,695	13,972	21,046
Utilities	481,020	533,904	513,364
Maintenance, materials and supplies	969,350	797,742	776,036
Travel	10,540	4,314	6,192
Amortization	-	2,747,659	2,737,102
Interest	98,391	76,821	92,014
Allowance for uncollectibles	-	-	-
Insurance	-	315	123,512
Medical	-	-	-
Grants and contributions	-	-	-
Other	15,000	18,930	20,473
Total Public Works & Fleet Expenses	4,388,554	6,220,650	6,122,406
Total Operation Expenses	4,388,554	6,220,650	6,122,406
Capital			
Conditional Grants			
- Capital grants	-	3,035,039	1,740,264
Total Operations Surplus (Deficit)	(3,798,354)	(2,950,224)	(4,093,741)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Waste Management Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
Waste and disposal fees	1,200,000	1,308,749	1,041,666
Total Fees and Charges	1,200,000	1,308,749	1,041,666
Other revenue, garbage and recycling	1,033,629	1,057,698	1,004,913
Total Other Segmented Revenue	2,233,629	2,366,447	2,046,579
Conditional Grants			
Grants	133,800	134,497	132,808
Total Operating Revenue	2,367,429	2,500,944	2,179,387
Operating Expenses			
Wages and benefits	538,126	517,097	502,308
Professional/contractual services	746,358	783,271	721,346
Subscription/memberships	3,408	6,956	5,361
Utilities	9,510	6,698	9,009
Maintenance, materials and supplies	146,750	126,688	113,468
Travel	4,170	857	748
Amortization	-	158,911	123,674
Interest	15,333	14,654	15,534
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	70,000	238,277	22,545
Total Waste Management Services Expenses	1,533,655	1,853,409	1,513,993
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Waste Management Services Surplus (Deficit)	833,774	647,535	665,394

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Planning and Development Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Transit Fares	-	67,556	118,835
- Business licenses	190,000	287,387	215,958
- Building & development permits	58,440	321,097	259,591
- Development agreements	76,854	68,885	65,474
- Land rent	37,000	77,018	54,392
Total Fees and Charges	362,294	821,943	714,250
- Land - gain (loss)	3,000	246,817	153,841
- Tangible capital asset sales - gain (loss)	-	-	-
- Investment & interest	-	138	17,721
Total Other Segmented Revenue	365,294	1,068,898	885,812
Conditional Grants			
- Transit Grants	-	97,330	93,370
- Grants	35,223	94,348	42,510
Total Operating Revenue	400,517	1,260,576	1,021,692
Operating Expenses			
Business Licenses			
Wages and benefits	89,770	75,512	73,657
Professional/contractual services	20,000	93,021	42,990
Subscription/memberships	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	-	2,447	3,077
Travel	-	-	-
Amortization	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Business Licenses Expenses	109,770	170,980	119,724
Economic Development			
Wages and benefits	472,762	313,315	505,259
Professional/contractual services	-	-	53,434
Subscription/memberships	2,750	696	3,061
Utilities	-	-	-
Maintenance, materials and supplies	212,985	56,797	249,569
Travel	3,600	2,118	691
Amortization	-	215,586	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	526,176	161,810	97,153
Other	-	-	-
Total Economic Development Expenses	1,218,273	750,322	909,167

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Engineering			
Wages and benefits	153,987	75,939	129,822
Professional/contractual services	2,220	8,155	13,175
Subscription/memberships	3,000	505	4,039
Utilities	-	-	-
Maintenance, materials and supplies	6,300	3,885	4,912
Travel	2,900	1,099	358
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Engineering Expenses	168,407	89,583	152,306
Planning			
Wages and benefits	229,071	228,248	180,814
Professional/contractual services	141,650	204,812	208,983
Subscription/memberships	11,500	7,988	3,564
Utilities	-	-	-
Maintenance, materials and supplies	500	862	420
Travel	6,200	453	2,797
Amortization	-	-	-
Interest	241,990	196,570	231,213
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	43,500	87,597	84,605
Other	-	-	-
Total Planning Expenses	674,411	726,530	712,396
Total Planning and Development Services Expenses	2,170,861	1,737,415	1,893,593
Total Planning and Development Services Surplus (Deficit)	(1,770,344)	(476,839)	(871,901)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Parks & Recreation Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Recreation fees & services	939,750	547,751	1,530,604
- Galleries	63,300	22,760	49,855
- Recreation facilities rental	1,001,300	695,044	1,048,883
- Cemetery	155,000	145,039	172,690
Total Fees and Charges	2,159,350	1,410,594	2,802,032
- Park expense recovery	-	-	-
Total Other Segmented Revenue	2,159,350	1,410,594	2,802,032
Conditional Grants			
- Grants	254,850	224,740	87,352
Total Operating Revenue	2,414,200	1,635,334	2,889,384
Operating Expenses			
Recreational Facilities & Programing			
Wages and benefits	2,347,760	2,033,040	2,857,123
Professional/contractual services	436,986	615,214	705,708
Subscription/memberships	19,325	3,460	7,043
Utilities	789,047	755,372	871,643
Maintenance, materials and supplies	330,606	324,535	579,038
Travel	10,980	1,630	29,025
Amortization	-	281,009	274,012
Interest	427,912	414,988	482,643
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	515,624	280,024	278,088
Other	6,400	8,405	8,698
Total Recreational Facilities & Programing Expenses	4,884,640	4,717,677	6,093,021
Galleries			
Wages and benefits	365,216	175,213	225,944
Professional/contractual services	77,220	43,826	67,221
Subscription/memberships	-	-	213
Utilities	30,050	37,027	29,393
Maintenance, materials and supplies	43,575	27,742	54,502
Travel	2,800	-	914
Amortization	-	12,012	12,012
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Other	-	-	-
Total Galleries Expenses	518,861	295,820	390,199

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Cemeteries			
Wages and benefits	170,000	176,533	191,466
Professional/contractual services	6,500	8,135	4,545
Subscription/memberships	-	-	-
Utilities	17,675	24,984	20,555
Maintenance, materials and supplies	10,700	2,134	1,235
Travel	-	-	-
Amortization	-	371	3,565
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Cemeteries Expenses	204,875	212,157	221,366
Parks & Forestry			
Wages and benefits	748,367	506,098	710,048
Professional/contractual services	191,050	111,357	109,704
Subscription/memberships	-	-	-
Utilities	117,900	116,783	170,739
Maintenance, materials and supplies	91,600	58,750	85,308
Travel	-	-	-
Amortization	-	1,563,046	1,585,306
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	79,000	64,000	78,000
Other	-	-	-
Total Parks & Forestry Expenses	1,227,917	2,420,034	2,739,105
Total Parks & Recreation Services Expenses	6,836,293	7,645,688	9,443,691
Capital			
Conditional Grants			
- Capital grants	-	-	-
- Community capital pledges/contributions	-	2,400	2,400
Total Capital	-	2,400	2,400
Total Parks & Recreation Services Surplus (Deficit)	(4,422,093)	(6,007,954)	(6,551,907)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Water Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Water fees	3,739,615	3,737,914	3,783,450
- Water works expense recovery	81,000	28,284	82,110
Total Fees and Charges	3,820,615	3,766,198	3,865,560
- Underground Pipe Replacement Fees	1,600,000	1,963,622	1,948,919
- Investment & interest	23,409	17,725	25,223
Total Other Segmented Revenue	5,444,024	5,747,545	5,839,702
Conditional Grants			
- Grants	-	-	-
Total Operating	5,444,024	5,747,545	5,839,702
Operating Expenses			
Wages and benefits	1,341,068	1,403,216	1,344,420
Professional/contractual services	998,640	671,595	998,990
Subscription/memberships	19,271	11,477	18,457
Utilities	335,420	355,435	368,353
Maintenance, materials and supplies	540,760	606,056	436,594
Travel	7,188	1,135	4,050
Amortization	-	826,672	795,140
Interest	73,372	64,892	83,308
Allowance for uncollectibles	-	-	(26,165)
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	155	155	147
Total Water Services Expenses	3,315,874	3,940,633	4,023,294
Capital			
Conditional Grants			
- Capital grants	848,000	-	-
Total Water Services	2,976,150	1,806,912	1,816,408

Consolidated Schedule of Operations by Division

for the year ended December 31, 2020

Schedule 4

	2020 Budget	2020	2019
Sanitary Sewer Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sanitary sewer fees	3,569,681	3,761,173	3,706,763
- Sanitary sewer expense recovery	10,727	21,728	13,418
Total Other Segmented Revenue	3,580,408	3,782,901	3,720,181
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	3,580,408	3,782,901	3,720,181
Operating Expenses			
Wages and benefits	997,526	981,549	904,785
Professional/contractual services	267,326	224,407	336,152
Subscription/memberships	3,886	3,459	8,667
Utilities	267,930	324,032	299,160
Maintenance, materials and supplies	301,500	234,012	299,296
Travel	2,625	279	989
Amortization	-	1,190,426	1,160,736
Interest	584,616	613,049	633,730
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Sanitary Sewer Services Expenses	2,425,409	3,571,213	3,643,515
Capital			
Conditional Grants			
- Capital Grants	-	267,514	-
Total Sanitary Sewer Services	1,154,999	479,202	76,666
SUMMARY			
Total Other Segmented Revenue	15,440,089	16,224,895	17,316,941
Total Underground Pipe Replacement Fees	1,600,000	1,963,622	1,948,919
Total Conditional Grants	1,717,925	1,699,489	1,356,436
Total Capital Grants and Contributions	848,000	3,304,953	1,742,664
Total Operating and Capital Revenue by Division	19,606,014	23,192,959	22,364,960
TOTAL EXPENSES BY DIVISION	33,364,622	38,117,778	39,109,676

Consolidated Schedule of Tangible Capital Assets by Object

for the year ended December 31, 2020

Schedule 5

		2020						2019		
		General Assets				Operations Assets	General/ Infrastructure Assets Under Construction	Total	Total	
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets			
Assets	Asset Cost									
	Opening asset costs	10,374,157	7,299,376	91,622,692	3,303,258	16,988,453	163,259,837	990,417	293,838,190	289,334,673
	Additions during the year	3,300	-	1,056,430	153,387	606,393	3,237,914	2,721,758	7,779,182	5,501,976
	Disposals and write-downs during the year	-	-	-	(84,834)	(27,000)	(24,023)	-	(135,857)	(998,459)
	Transfers (from) assets under construction	-	-	(449,950)	-	(10,008)	-	459,958	-	-
	Closing Asset Costs	10,377,457	7,299,376	92,229,172	3,371,811	17,557,838	166,473,728	4,172,133	301,481,515	293,838,190
Amortization	Accumulated Amortization Cost									
	Opening accumulated amortization costs	-	4,779,432	25,171,649	1,577,284	8,047,246	79,982,274	-	119,557,885	112,683,924
	Add: Amortization taken	-	194,948	2,217,112	396,185	978,041	3,569,916	-	7,356,202	7,031,599
	Less: Accumulated amortization on disposals	-	-	-	(84,834)	(27,000)	(23,806)	-	(135,640)	(157,638)
		Closing Accumulated Amortization Costs	-	4,974,380	27,388,761	1,888,635	8,998,287	83,528,384	-	126,778,447
	Net Book Value	10,377,457	2,324,996	64,840,411	1,483,176	8,559,551	82,945,344	4,172,133	174,703,068	174,280,305

Consolidated Schedule of Tangible Capital Assets by Division

for the year ended December 31, 2020

Schedule 6

		2020								2019		
		General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	Planning & Development Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total	Total
Assets	Asset Cost											
	Opening asset costs	1,838,097	4,264,463	4,684,325	113,696,149	3,205,331	5,985,699	78,255,655	36,965,017	44,943,454	293,838,190	289,334,673
	Additions during the year	44,482	72,073	481,682	2,270,833	-	1,824,957	168,388	1,648,827	1,267,940	7,779,182	5,501,976
	Disposals and write-downs during the year	-	-	-	(91,251)	-	-	(20,800)	(13,877)	(9,929)	(135,857)	(998,459)
	Closing Asset Costs	1,882,579	4,336,536	5,166,007	115,875,731	3,205,331	7,810,656	78,403,243	38,599,967	46,201,465	301,481,515	293,838,190
Amortization	Accumulated Amortization Cost											
	Opening accumulated amortization costs	689,160	1,249,030	2,561,586	63,978,479	1,455,373	108,033	19,840,999	13,273,978	16,401,247	119,557,885	112,683,924
	Add: Amortization taken	75,888	101,643	156,978	2,794,460	159,282	215,587	1,835,267	826,672	1,190,425	7,356,202	7,031,599
	Less: Accumulated amortization on disposals	-	-	-	(111,834)	-	-	-	(13,877)	(9,929)	(135,640)	(157,638)
	Closing Accumulated Amortization Costs	765,048	1,350,673	2,718,564	66,661,105	1,614,655	323,620	21,676,266	14,086,773	17,581,743	126,778,447	119,557,885
	Net Book Value	1,117,531	2,985,863	2,447,443	49,214,626	1,590,676	7,487,036	56,726,977	24,513,194	28,619,722	174,703,068	174,280,305

Consolidated Schedule of Accumulated Surplus

for the year ended December 31, 2020

Schedule 7

	2019	Changes	2020
Unappropriated Surplus (Deficit)			
Government activities	\$ 9,848,077	\$ 3,300,229	\$ 13,148,306
Consolidated Entities	10,081	216,819	226,900
Water	1,830,172	(148,794)	1,681,378
Sanitary sewer	(3,262,477)	(1,957,694)	(5,220,171)
Total Unappropriated Surplus	8,425,853	1,410,560	9,836,413
Appropriated Surplus			
General government	100,000	989	100,989
Fire and protective	1,234,617	59,885	1,294,502
Operations	3,387,957	128,283	3,516,240
Waste management	836,667	-	836,667
Planning & development	(933,264)	264,181	(669,083)
Policing initiatives	619,876	(158,256)	461,620
Parks & Recreation	1,058,845	134,544	1,193,389
Water	2,128,734	967,938	3,096,672
Sanitary sewer	1,376,461	1,315,112	2,691,573
Total Appropriated Surplus	9,809,893	2,712,677	12,522,569
Net Investment in Tangible Capital Assets			
Tangible capital assets (Schedule 5)	174,280,305	422,763	174,703,068
Less: Related long term debt	(36,346,912)	3,204,679	(33,142,233)
Less: Related Lease and other obligations	(528,011)	207,569	(320,442)
Net Investment in Tangible Capital Assets	137,405,382	3,835,011	141,240,394
Total Accumulated Surplus	\$ 155,641,128	\$ 7,958,248	\$ 163,599,376